



Evaluation Helpdesk 2021-2027



Task 2.a: Support to Member States

GREECE

18-19 September 2025

Divani Caravel Hotel
ILISSOS HALL

2 Vassileos Alexandrou Ave
16112, Athens - Greece



WORKSHOP

1. Experts

- Elliot Stern (Lancaster University, UK)
- Thomas Delahais (Quadrant conseil)
- Andrea Naldini (Ismeri Europa)

2. Purpose of the workshop

The purpose of the workshop is to help strengthen the capacity of managing authorities, executive units and central coordination bodies to plan and undertake evaluations which are useful for policy making. The specific topics that are planned to be discussed and subjected to group works are set below:

- Group 1: Support to innovative SMEs, including workforce skills
- Group 2: Thermal renovation of residential buildings
- Group 3: Health infrastructure
- Group 4: Social housing for vulnerable groups

3. Agenda

1st day – 18 September 2025

Time	Activity
09:30 – 9:50	Introduction by Greek authorities, DG REGIO (Enrico Pesaresi) and DG EMPL (Jorge Villanueva Garcia, Johannes Ziemendorff)
09:50 – 11:00	Plenary: Commissioning the evaluation. Challenges in procurement. Building on existing knowledge. The most important questions your ToR should answer. Anticipating evaluation use.
11:00-11:20	<i>Break</i>
11:20-12:30	Plenary: Scoping the evaluation; choosing a unit of analysis; specifying the overall evaluation approach and a suitable 'menu' of methods: the role of programme theory.
12:30-13:00	Arrangement of and introduction to group works
13:00-14:00	<i>Lunch</i>
14:00-15:30	Group work: Scoping the evaluation using the programme theory based on case study. Using scoping work including the programme theory to write the ToR.
15:30-15:45	<i>Break</i>

Time	Activity
15:45-16:45	Group work: Asking evaluation questions jointly with key stakeholders guided by the programme theory. Identifying areas for inquiry. Exploration of methods to answer the questions
16:45-17:00	Plenary: <i>Wrap-up</i>
17:45 – 19:30	Benaki Museum – Visit to the exhibition
19:30 – 21:30	Dinner

2nd day – 19 September 2025

Time	Activity
9:30 – 10:00	Interim review of Day 1 by Helpdesk experts and DG REGIO and DG EMPL representatives
10:00 – 10:45	Plenary: Quality assurance
10:45 – 11:30	Group work: Identifying potential quality issues and ways to address them
11:30-11:50	Break
11:50-13:00	Group work: Strategies for evaluation use
13:00-14:00	Lunch
14:00-15:30	Plenary: Presentation by 4 groups, feedback
15:30-15:45	Break
15:30-16:15	Plenary: Wrap-up and outstanding issues
16:15-16:30	Conclusions and workshop review – all participants